

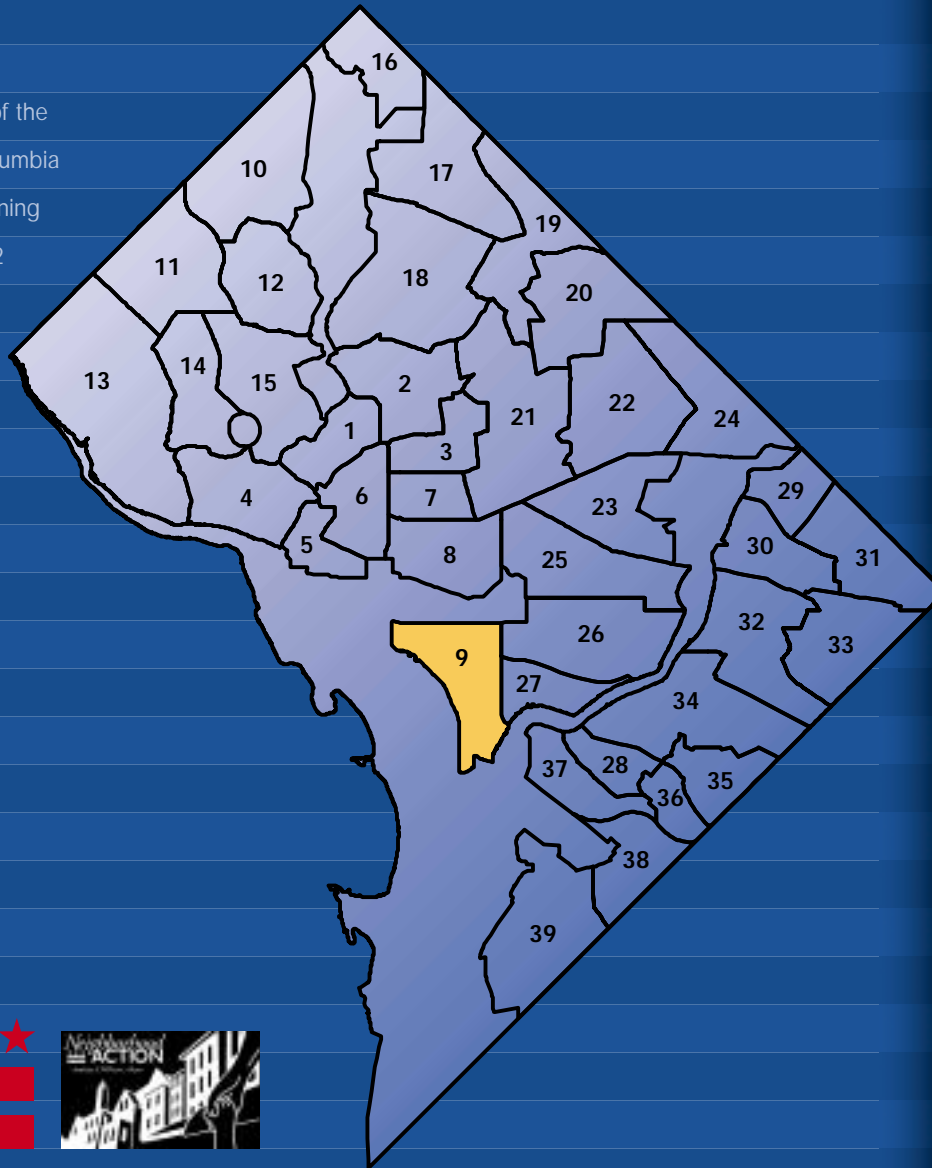
# Neighborhood Cluster

# 9

## District of Columbia Strategic Neighborhood Action Plan

### Prepared by

Government of the  
District of Columbia  
Office of Planning  
Summer 2002



Buzzard Point  
Fort McNair  
Southwest Employment Area  
Southwest/Waterfront

## Acknowledgments

*The following people and groups  
deserve special recognition for the  
time they dedicated to developing  
this plan for Cluster 9:*

4th Street Neighborhood Group  
Advisory Neighborhood Commission (ANC) 6D  
The Cavaliers  
Greenleaf Garden Annex Resident Council  
Greenleaf Garden Extension Resident Council  
Greenleaf Garden Senior Resident Council  
Millennium Arts Center  
South Washington—West of the River  
Southwest Community House  
Southwest Neighborhood Assembly  
Southwest Task Force  
Syphax Gardens Resident Council  
Washington Inncity Self Help  
Washington Waterfront Citizens Association

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Claudia Canepa, Junior Planner, Office of  
Planning

Phil Heinrich, Program Manager, Office of the  
Chief Technology Officer

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Cover: Marinas line the waterfront along  
the Washington Channel.

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## Letter From the Mayor



Dear Resident,

I am very proud to present the Strategic Neighborhood Action Plan (SNAP) for your Neighborhood Cluster. I personally want to congratulate all the citizens, the citizen and civic associations, the faith community, the Advisory Neighborhood Commissioners, the businesses, and others that helped shape this plan.

I have personally reviewed these plans and am struck by the tremendous amount of work, thought, and commitment that went into their preparation. I value these SNAPs as a way to communicate directly with you, the residents and stakeholders of this marvelous city.

What began at the city-wide level with the first and second Citizen Summits in 1999 and 2001 has been expanded at the neighborhood level through the Neighborhood Planning, Neighborhood Service, and Neighborhood Outreach efforts—all part of the overall Neighborhood *Action* program. Through this triad, I have heard your concerns and priorities directly and have taken measures to respond.

This Strategic Neighborhood Action Plan is not just words on paper. Every agency in my administration has reviewed these plans to see how they might contribute to advancing the priorities and objectives you outlined here. As you know, this was a tough budget year. I instructed agencies to preserve their commitments to addressing your priorities, as they assessed how and where to trim their budgets. What's more, additional funding was provided to specifically accomplish a number of important neighborhood priorities articulated through the SNAPs across the city. This approach includes funding to install an additional 600 litter cans across the city; hire an additional Fire Inspector for every Ward; add another staff person under the Clean City Administrator, who will further the goal of neighborhood cleanliness; hire additional Historic Preservation staff to review projects in historic areas; and more. While not every priority was met, such changes signal tangible evidence of my belief that the business of government starts with the business of the people.

This SNAP document is a first of its kind. It is the first time a major city has coordinated a plan with every neighborhood in the city in a single year. It is the first product of many that will provide citizens with a record of how this government will directly respond to your priorities.

I am excited about this SNAP document and about what it signals for the future of our neighborhoods and our city. I look forward to working with you, my agencies, and other stakeholders to implement the many significant priorities you have identified here. Congratulations, and now the work begins.

Sincerely,

Anthony A. Williams  
Mayor

Dear Resident,

Enclosed is your Neighborhood Cluster's Strategic Neighborhood Action Plan (SNAP). I want to personally thank all who contributed to developing this plan and congratulate them for their hard work. Many in your neighborhood devoted considerable time identifying strategies to improve the quality of life in your neighborhood. This effort has helped us—the District government—better partner with you to make concrete improvements in our communities.

Your SNAP is a new kind of "plan for action" because it will not simply sit on a shelf. It is a document that lists key commitments by agencies and includes a timeline for implementation. It is a document whereby the commitments will be tracked by the Mayor's Office of Neighborhood *Action* to ensure that they are followed through to completion. It is an action plan and a foundation of our city's budget.

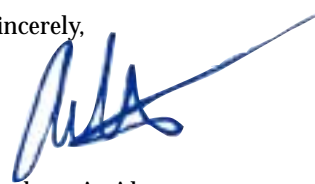
With the same level of deep commitment in developing this plan, I urge you—neighborhood groups, the faith community, businesses, nonprofits, Advisory Neighborhood Commissioners, and others—to help implement the remaining actions. While I know many of you have been active in your neighborhoods for years, implementing specific actions in this plan will help unite government and citizen efforts through its goal of addressing specific priorities identified by your neighbors.

Our work with you in your neighborhoods has just begun! Because most of your Cluster is now in Ward 6, your Neighborhood Planner, Karina Ricks, will continue to work in your neighborhoods. Specifically, she will assist the Department of Housing and Community Development (DHCD) with outreach efforts to provide residents of Greenleaf, James Creek, and Syphax Gardens with information on housing programs. In addition, my office will propose an

overlay zone allowing neighborhood-serving retail that could include residential areas in Southwest, and we will prepare a tax incentive study for affordable housing. The Office of Planning (OP) will continue to engage the community as it develops plans for the Anacostia Waterfront.

I look forward to our continued work with you in your Neighborhood Cluster. Thank you and congratulations once again for all your hard work and dedication in developing this SNAP.

Sincerely,



Andrew A. Altman  
Director, Office of Planning

## Letter From the Director





## Neighborhood Action

Three years ago, Mayor Williams's administration developed a new framework for how the District government would work together with citizens and other partners to make good decisions and to improve our city. This framework was the start of *Neighborhood Action*. The mission of *Neighborhood Action* is to empower citizens to improve their communities by mobilizing and coordinating the resources of government, businesses, nonprofits, the faith community, neighborhood leaders, and the citizens themselves. *Neighborhood Action* has held four Citizen Summits: one in November 1999, a follow-up in January 2000, one in October 2001, and another in December 2001. There were also two Youth Summits to hear from our younger residents. At those public forums, citizens shared their priorities for the city, which helped redefine our District government's priorities at the city-wide level.

It was also realized, however, that there was much work to be done at the neighborhood level. As part of

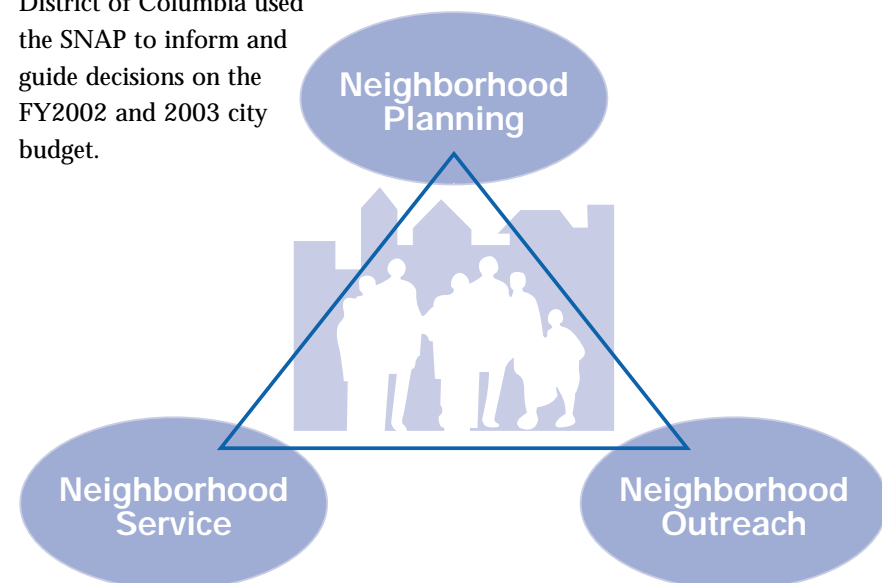
*Neighborhood Action*, the *Neighborhood Action Triangle* was created—three neighborhood initiatives aimed to identify and then solve neighborhood-specific issues. They are the *Neighborhood Service Initiative*, the *Neighborhood Outreach Program*, and the *Neighborhood Planning Initiative*. **Neighborhood Service** addresses recurring service delivery problems that require the coordinated involvement of more than one agency. **Neighborhood Outreach** holds public meetings, town halls, “coffee with the Mayor,” and other meetings to ensure that this administration stays connected to neighborhood issues. **Neighborhood Planning** has been working with citizens to identify top priority issues and to develop Strategic Neighborhood Action Plans (SNAPs) for each of the 39 Neighborhood Clusters in the city.

## Strategic Neighborhood Action Plan

This document is the SNAP for your Neighborhood Cluster. Citizens, citizen groups, businesses, the faith community, Advisory Neighborhood Commissioners, and others helped

develop this plan with the *Neighborhood Planning Initiative* located in the DC Office of Planning (OP).

The SNAP is part of *Neighborhood Action*, which is Mayor Williams's initiative to reengage citizens in the governance of their city and to establish a vision, priorities, and action for your Neighborhood Cluster. For the first time in the District, the SNAP provides residents a process to articulate and begin addressing many of the neighborhoods' most pressing challenges. The government of the District of Columbia used the SNAP to inform and guide decisions on the FY2002 and 2003 city budget.



# Introduction

# 1



Unlike the long-range goals of the Comprehensive Plan, the SNAP identifies near-term goals (i.e., goals for a 2-year period). Through a series of community workshops and task force meetings, community stakeholders identified the priority areas of the Cluster 9 SNAP: Affordable and Diverse Housing, Public Safety, and Public School and Community Development. Those three priorities and the actions recommended to address them reinforce several community concerns identified in the Ward 2 plan. Progress on each action committed to by a District agency will be tracked through annual status reports by the Office of Neighborhood Action.

Although the SNAP is an independent planning document not tied to the Comprehensive Plan, it could inform residents about how the Comprehensive Plan is updated in the future. Currently, the Mayor and Council are appointing a Comprehensive Planning Task Force representing a broad cross-section of stakeholders to work with the Office of Planning as it undertakes a review of the current plan and planning process.

### The Comprehensive Plan

Throughout the SNAP process, residents asked, “How do Strategic Neighborhood Action Plans relate to the Comprehensive Plan?” While both documents outline a vision for neighborhoods and include concrete and identifiable goals for your community, there are differences in how they are used by District agencies and what the immediacy is of their effect on your neighborhood.

The *Comprehensive Plan for the National Capital* is a long-range (20 years) general policy document that provides overall guidance for the future planning and development of Washington, DC. District agencies use this document as a guide to ensure that their actions reinforce the long-term goals of the city. The Comprehensive Plan was first proposed by the Mayor and adopted by the Council in 1984 and 1985, respectively. Amendments to the plan are proposed by the Mayor and approved by the Council every 4 years. The plan has been amended in 1989, 1994, and 1998. The plan includes both local and Federal elements and is the

only planning document mandated by the Home Rule Act. There are 10 local elements, which together are usually referred to as the “District of Columbia Comprehensive Plan”: General Provisions, Economic Development, Housing, Environmental Protection, Transportation, Public Facilities, Urban Design, Downtown Plan, Human Services, and Land Use.

The Ward 2 plan is one part of the goals for the Comprehensive Plan. Although Cluster 9 is now located in Ward 6, the Comprehensive Plan has not been revised to reflect that change, and the goals for that area are still included in the plan for Ward 2. The Comprehensive Plan establishes a vision for this area for 5 years (1999–2004) and highlights eight areas of focus. For Buzzard Point, Southwest, and the Southwest Employment Area, it identifies the following as specific community concerns: development at the Portal Site, protection and enhancement of neighborhood character, improvements to the Maine Avenue waterfront, improvements in housing conditions in public housing, improved retail services, and redevelopment of Buzzard Point.



## A Message From Your Neighborhood Planner

As the Neighborhood Planner who worked with you to develop this SNAP, I have had the job of guiding residents and stakeholders of Cluster 9 through a neighborhood planning process. I have been tremendously impressed with the dedication and commitment of residents who participated in this process. Many of them have complicated schedules and sometimes attend more than one community meeting a night. Together, we have produced your first Strategic Neighborhood Action Plan (SNAP). For me, this plan indicates an optimism demonstrating that, by working in partnership with the District, something can be done to address the concerns that are a priority for your community. Many of you have worked tirelessly over the years to improve your neighborhoods, with little help from the government, and have found it difficult to believe that your government has now come to you. Some, if not many, doubted that this process could make a difference. With this document, I hope that you can see how it has.

Cluster 9 has active citizen groups, many of which participated in this process and others that were unable to participate. All participants brought a level of expertise on a number of subject matters and specific interests. That fact is reflected in the high level of detail and specificity reflected in the SNAP plan. For community groups and residents that were unable to join their neighbors in this process, there is still time to take part by helping to address and resolve some of the issues articulated in this document.

Citizen involvement in developing this SNAP is one of the more recent efforts of long-time residents, new neighbors, and civic groups to improve your community. Although the SNAP has provided a formal process for documenting your concerns and priorities, it does not mark the initiation of hard work to address them. Local advocates in the community already participate in Orange Hat Patrols on a regular basis and have actively participated in the Anacostia Waterfront Initiative (AWI). This document provides a tool with which all residents in the Cluster can

hold the District accountable for commitments made to strengthen your neighborhoods and provide services to you.

I would also like to tell the residents of Cluster 9 what a pleasure it has been to work with you and to discover “the best-kept secret in Washington.” After the reconfiguration of the Ward boundaries that went into effect in January 2002, the majority of Southwest shifted from Ward 2 to Ward 6. I am no longer your Neighborhood Planner. While I will miss working with you, I am confident that I am leaving you in good hands: Karina Ricks, the Neighborhood Planner for Ward 6, will now be working with you to help improve your neighborhoods.

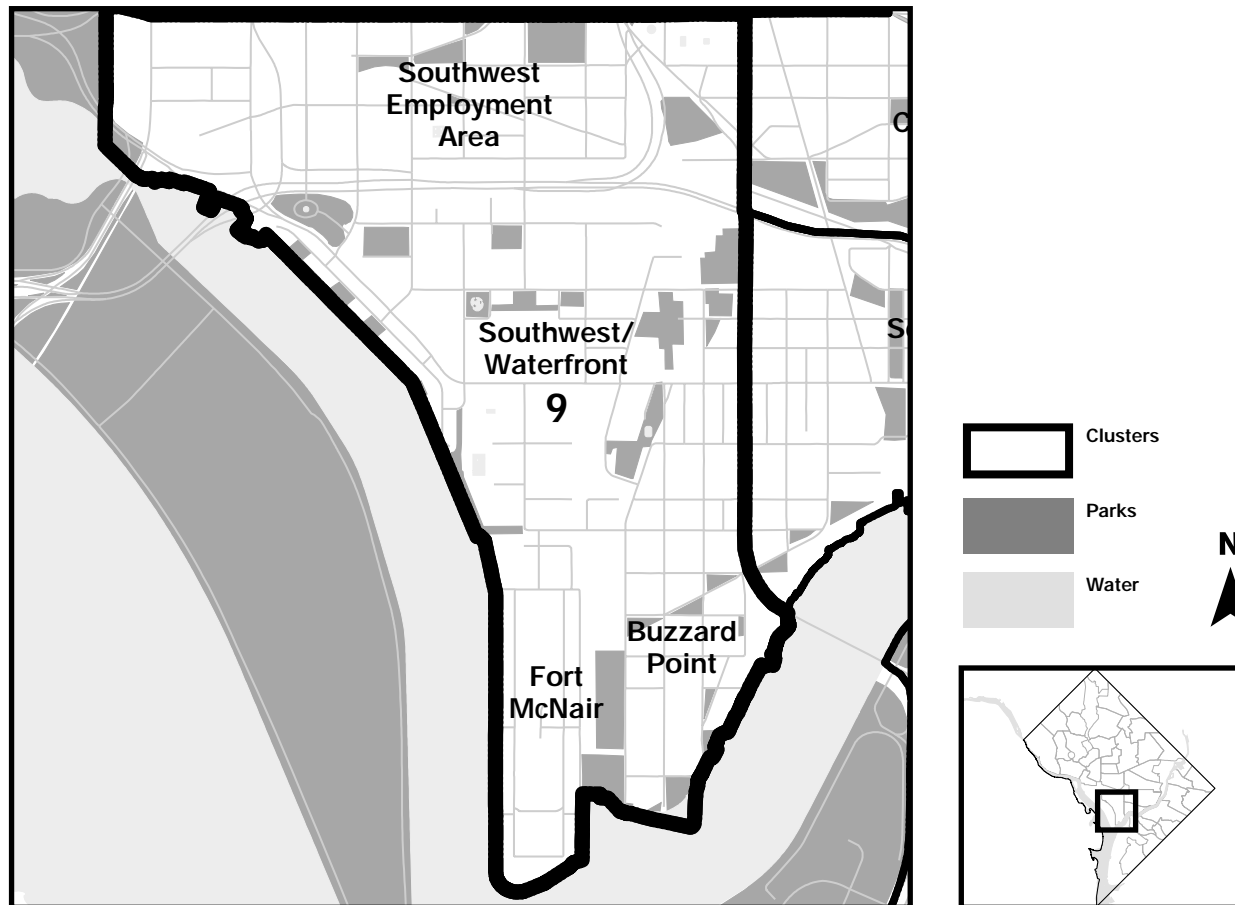
To better understand what makes your Neighborhood Cluster special, please read the following sections describing both the positive and negative conditions found in your communities, including physical characteristics, demographics, and recent activity in your neighborhood.

**Chris Shaheen**  
*Neighborhood Planner, Cluster 9*

## State of the Cluster

# 2

Cluster 9: Southwest Employment Area, Southwest/Waterfront, Buzzard Point, Fort McNair



### Cluster 9 Neighborhoods

This document is the first SNAP developed for Neighborhood Cluster 9. Your Neighborhood Cluster is shown on the adjacent map and includes the following neighborhoods:

- Buzzard Point
- Fort McNair
- Southwest/Waterfront
- Southwest Employment Area

Residents of these neighborhoods developed this SNAP with the help of Chris Shaheen, the Ward 2 Neighborhood Planner, who facilitated community workshops and meetings to complete this plan.

### Physical Characteristics and Assets

Cluster 9 includes all of Southwest Washington, which is now located in Wards 2 and 6. The Cluster includes the area within the boundaries of Independence Avenue on the north; South Capitol Street on the east; and the Anacostia River, the Washington Channel, and 15th Street on the south and west.

As shown in the chart to the right, these neighborhoods include a mix of land uses. The physical organization of land use in this Cluster is the direct result of Federal Urban Renewal plans begun in the 1950s. Although Federal offices are located in the northern section of this Cluster, another Federal presence is Fort McNair, an Army post that has been located in Southwest Washington for more than 200 years.

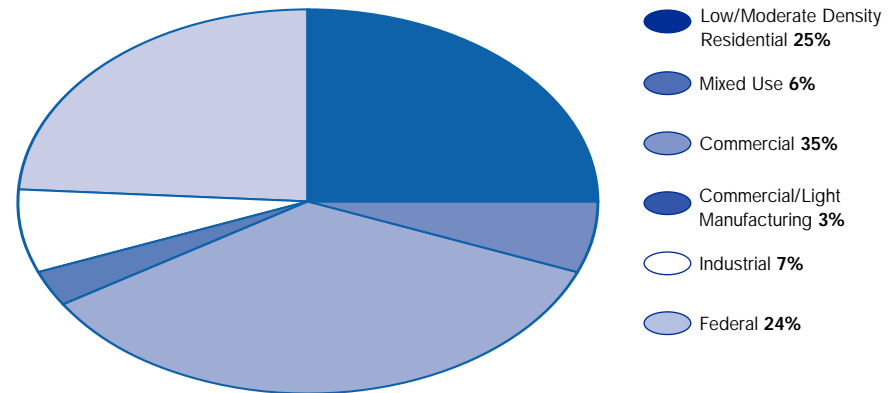
As proposed by the Federal Urban Renewal plans, commercial development along the Washington Channel and the Waterside Mall is conveniently located in the middle of the Cluster and is surrounded by housing. As designed, the housing types in

this Cluster are diverse. They include two- and three-story garden apartments, townhouses, and high-rise apartments. There are also some industrial uses in the Cluster. Buzzard Point, located in the southeast section of the Cluster, includes uses such as a concrete batch plant, a sand and gravel distribution area, a group of demolition services including rock crushing, a solid waste transfer station, and a power plant.

Some highlights of Cluster 9's assets and features are as follows:

- *Immediate access to three Metro stations that include the Green, Yellow, Orange, and Blue lines: L'Enfant Plaza, Federal Center SW, and Waterside Mall/SEU.*
- *The Southwest Branch Library.*
- *A rich history that includes numerous historic sites such as Fort McNair, St. Dominic's Church, Arena Stage, Thomas Law House, Barney Neighborhood House, Edward Simon Lewis House, Wheat Row, and Syphax School.*

Land Uses in Cluster 9



Source: Zoning Data contained in the Central DC GIS Database maintained by DC Office of the Chief Technology Officer, as of April 2002

Condominiums and high rise apartments.



Historic Townhomes in SW



- A diverse housing stock, including large and small townhouses, condominiums, and high-rise apartments, as well as a strong real estate market.
- Easy access to downtown, as well as to the museums and cultural institutions that line the National Mall: specifically, the Smithsonian Institution, the Air and Space Museum, the Holocaust Museum, and the National Gallery of Art.
- The Millennium Arts Center, which contains a center for fine, visual, and performing arts under one roof and is located in the old Randall Junior High School.
- The Arena Stage, which is the Washington, DC, area's largest not-for-profit producing theater that attracts an annual audience of more than 250,000 patrons.
- Immediate access to parks, including Haines Point, the King-Greenleaf Recreation Center, and the Randall Recreation Center.
- A centrally located commercial center that is convenient to residential neighborhoods.
- Strong and active ANC and citizen organizations.
- The Fish Market, which is located on the waterfront and offers a variety of fresh seafood.
- Strong public schools, including Bowen Elementary, Amidon Elementary, and Jefferson Junior High School, which is a school of distinction in math, science, and technology.
- Immediate access to the waterfront promenade and several cruise lines and charter boats, including the Spirit of Washington Cruises, Capital Yacht Charter, Odyssey Cruises, and Motor Yacht Finished Business.
- Five marinas that serve the Washington area: Buzzard Point Marina, Capital Yacht Club, Gangplank Marina, James Creek Marina, and Washington Marina.
- The site of Washington's memorial to the Titanic, Gertrude Vanderbilt Whitney's monument to the men who gave their lives so that women and children could escape the sinking Titanic.

Waterfront Market



## Demographics

Your Cluster has approximately 12,000 residents, representing 2% of the District's total population. It has an age and race distribution that is similar to that of the city as a whole. The Cluster also has a median household income and level of education that is somewhat above the city-wide average. The adjacent chart provides some basic information on your neighborhood such as age, race and ethnicity, and family income for 2000. It also shows data for 1990, which allows you to see how your Cluster has changed. To learn more about other demographics, you may obtain a copy of your Cluster 9 Databook by contacting the DC Office of Planning (OP) at 202-442-7600.

	Cluster 9: 1990	Cluster 9: 2000	City-wide: 2000
<b>Population</b>	11,562	11,851	572,059
<b>Age</b>			
Under 18 Years	15%	15%	20%
Between 18 and 65 Years	74%	70%	68%
Over 65 years	11%	15%	12%
<b>Race and Ethnicity</b>			
African American	60%	65%	60%
White	37%	26%	31%
Hispanic <sup>1</sup>	3%	4%	8%
<b>Income</b>			
Median Household Income <sup>2</sup>	\$37,235	\$47,511 <sup>3</sup>	\$43,001 <sup>3</sup>
<b>Education</b>			
High School Graduates	85%	Data not yet available	78%
College Graduates	54%	Data not yet available	39%
<b>Housing</b>			
Occupied Housing Units	6,356 units	6,894 units	248,338 units
Percentage of Housing Units Owner-Occupied	37%	34%	41%

Source: U.S. Census Bureau, 1990 and 2000 data.

1. People of Hispanic origin may be of any race.

2. Median income is the income level at which half of the households earn more and half earn less. It is literally the income that is in the middle.

3. Claritas, Inc., 1998 data.

### Recent Neighborhood Activity

Recent development has taken place throughout Cluster 9. With a strengthening housing market, a growing record of private investment, and a diverse and active population, this area reflects both the opportunities and the pressures that come with new development. The following is a list of key activities that have taken place or are proposed for this Cluster:

- *Syphax School Housing, Half Street and O Street SW—This 42-unit residential complex will designate all of its housing units for residents who earn 80% of the Area Median Income (AMI).*
- *Capitol Square, 701 G Street SW—The townhouse development is located between the Washington waterfront, the L'Enfant Metro station, the National Mall, and downtown.*
- *Potomac Center, 550 12th Street SW—The development will include more than a million square feet of new office and retail space, plus underground parking with approximately 800 spaces.*
- *St. Matthew's Redevelopment, 222 M Street SW—New development at this site will include a new apartment building and parking.*
- *Potomac Place, 800 4th Street SW—This proposed project will create 300 new apartments in two buildings and will renovate a 400-unit apartment building.*
- *Buzzard Point Rezoning—The rezoning of a large industrial area for mixed-use development will include office, retail, and residential development.*

- *King Greenleaf Recreation Center, 201 N Street NW—This change will feature a \$5 million refurbishment of the Greenleaf recreation center.*
- *Fish Market and Washington Marina—The \$3 million has been allocated for replacing the existing Washington Marina piers with floating docks, renovating the fish-cutting house and other buildings on the site, demolishing the Maine Avenue Seafood building, constructing new public restrooms, improving the parking area, and making other general site improvements.*

Waterside mall



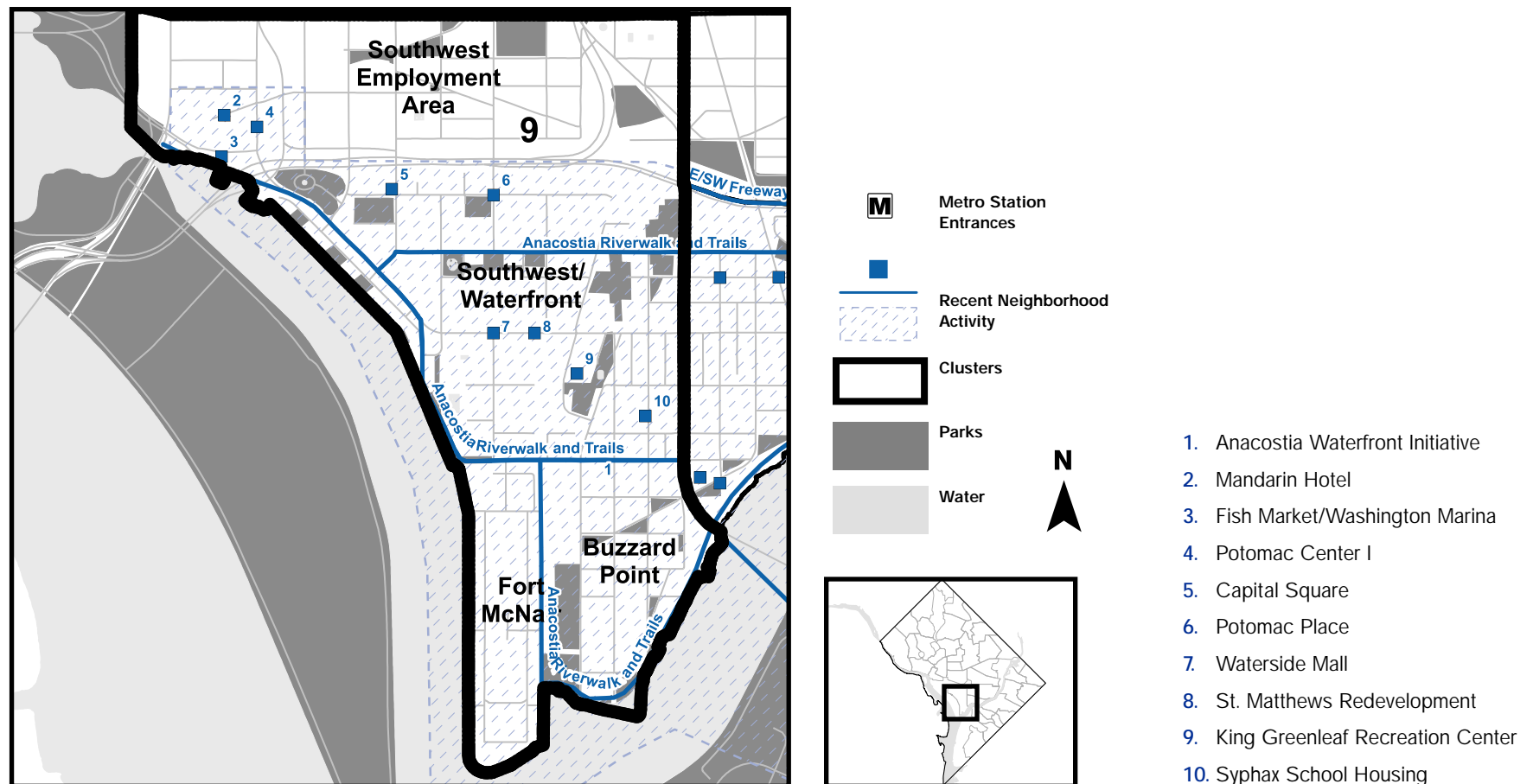


- *Southwest Heritage Trail—An interpretive trail has been developed in partnership with Discover DC and the residents of Southwest and will tell the history of the residential and industrial areas of Southwest Washington, DC.*
- *Mandarin Hotel, 13th Street and Maryland Avenue SW—This will be a planned hotel.*
- *Waterside Mall, 401 M Street SW—Plans for the redevelopment of this site include neighborhood-oriented shops as well as new restaurants and cafés along two blocks of 4th Street (planned to be reopened and developed with a streetscape) and along M Street.*
- *National Capital Revitalization Corporation (NCRC) Waterfront Parcels, 500–1300 Water Street SW—As part of the Anacostia Waterfront Initiative (AWI), this site is being considered for redevelopment that will include new civic and public destinations with connections to M Street and the National Mall.*
- *National Health Museum, 205 C Street SW—This new museum will offer an interactive learning environment and will feature exhibits on health science and medicine.*
- *National Museum of the American Indian, 401 Independence Avenue SW—Located next to the Air and Space Museum, this museum will cover about a quarter of the 4.25-acre site, with the remainder of the area developed with a natural habitat. It is estimated that the site will attract 3 million people each year.*

The Recent Neighborhood Activity map on the following page depicts the key activities in your Cluster.



Recent Neighborhood Activity in Cluster 9



### Citizen-Driven Process

The commitment of Neighborhood *Action* is to engage citizens in the governance of their city and to align government priorities with citizens' priorities. Following the tradition of the Citizen Summit, the Neighborhood Planning Initiative has citizen engagement at the core of its mission. As such, the process for developing your SNAP was built around a four-phase, citizen-driven process: (1) Start Up, (2) Visioning and Identifying Essential Ingredients, (3) Action Planning, and (4) Validation.

The hard work began in phase two, when a Visioning and Identifying Essential Ingredients Workshop was held in each Neighborhood Cluster between January and June 2001. At this workshop, citizens were asked to create a list of essential ingredients for their Cluster. Essential ingredients

are characteristics vital to making a neighborhood a place where people and families can live and thrive.

Your Cluster identified and ranked the following nine essential ingredients as vital for a livable community:

1. Affordable and Diverse Housing
2. Youth and Community Programs
3. Public Safety
4. Traffic Safety
5. Waterfront Development
6. Public Schools
7. Economic Development
8. Quality of Life
9. Environment

### Cluster Priorities

Participants were asked to identify three priority essential ingredients that would be the focus of additional action planning. For FY2002 and FY2003, they agreed on the following priorities:

- Affordable and Diverse Housing
- Public Safety
- Public Schools and Community Development (previously youth and community programs)

Next, residents were invited to participate in a series of Action Planning meetings to identify specific actions for addressing their priorities. During this extensive exercise, participants were challenged to think strategically about the necessary steps and the specific locations to begin addressing the priorities. With the detailed priorities, objectives, actions, and locations, the SNAP served as a tool for District agencies in preparing their FY2003 budgets.

## Developing Your SNAP

# 3

### How We Involved You

#### Phase I: Start Up

- Conducted informal consultations with neighborhood leaders to develop a Neighborhood Steering Committee that was consulted regularly throughout the planning process. Overall, approximately 25 people were consulted.

#### Phase II: Visioning & Identifying Essential Ingredients

- Convened a Neighborhood Cluster Workshop on June 14, 2001, at the Millennium Arts Center, to identify the Essential Ingredients for a healthy neighborhood and established priorities.

#### Phase III: Action Planning

- Organized three Action Planning Work Sessions to develop preliminary action plans during the months of July and August, 2001.

#### Phase IV: Validation

- Called a Neighborhood Cluster Meeting to review and validate the draft plan on October 10, 2001.

#### Community Outreach

- Announced Steering Committee Meetings, the Neighborhood Cluster Workshop, Action Planning Work Sessions and other meetings specific to the SNAP using a variety of outreach methods. Specifically, notices were distributed to each citizen organization in the Cluster, and through direct mailings and email to citizens and citizen organizations.
- Over 70 citizens participated in the planning process.

District agencies then reviewed the neighborhood priorities as they reviewed their FY2002 budget and developed their proposed FY2003 budget. Beginning in October 2001, more than 40 agencies reviewed recommended actions and developed responses to address neighborhood priorities. Although resources are limited, agencies used neighborhood priorities as one of the inputs to help define what they should do next year, how they should be doing it, and where they should begin.

Further, when District agencies were asked to reduce their FY2003 budgets because of funding shortfalls, the Mayor and his administration emphasized that existing commitments to SNAP priorities remain untouched. Last, in a review of your SNAP and others across the city, additional funding was provided to certain agencies that needed more assistance to address neighborhood

priorities. For example, more funding was dedicated to city-wide issues such as the following:

- *Install an additional 600 litter cans across the city.*
- *Hire an additional Fire Inspector for every Ward.*
- *Hire an additional staff person who will be under the Clean City Administrator and who will further the goal of neighborhood cleanliness.*
- *Hire additional Historic Preservation staff members to review projects in historic areas, and more.*

These and other items were included in Mayor Williams' draft FY2003 budget that was submitted to the Council of the District of Columbia to consider as it reviewed and revised the budget. Now that the Council has approved the final FY2003 budget, the commitments to your neighborhoods are firm.

### Agency Commitment Highlights

In Cluster 9, some of the key actions that concerned citizens most received the following agency commitments:

#### Increase Public Safety in Neighborhoods

- *In District 1, the Metropolitan Police Department (MPD) will establish a Partnerships for Problem Solving initiative in Police Service Areas (PSAs) 107 and 110.*
- *District 1 will address and reduce open-air drug markets in Cluster 9 by initiating a Focus Mission Team and a Narcotics Strike Force.*
- *MPD's Policing for Prevention group will continue to provide technical assistance to groups of residents and police offices in Cluster 9, where residents have established citizen patrols.*
- *A representative of MPD's Harbor Patrol will be assigned to attend monthly PSA meetings held in the community.*
- *MPD unit commanders will meet quarterly to share crime information and to discuss strategies to alleviate crime.*
- *The District Department of Transportation (DDOT) will work with MPD to install traffic cameras at locations identified as priorities by the community in Cluster 9.*

Make Improvements to Streets, Streetlights, and Alleys

- *DDOT's Streetlight Division is currently conducting a streetlight survey and will identify and fund street and alley enhancement projects in Cluster 9.*

#### Increase Parking in Neighborhoods

- *DDOT will explore residential parking strategies and policies to increase parking in residential neighborhoods.*

#### Update Public Facilities and Increase Activities for Residents of All Ages

- *The District of Columbia Public Schools (DCPS) will install new windows in Jefferson Junior High School.*
- *The Department of Parks and Recreation (DPR) will design and construct a new recreation facility at King Greenleaf Recreation Center.*
- *District 1 will provide more activities for children attending the Boys and Girls Clubs.*

#### Increase Retail and Residential Development

- *The Department of Housing and Community Development (DHCD) will hold a housing fair for residents in the Greenleaf, James Creek, and Syphax Gardens housing areas.*
- *The Deputy Mayor for Planning and Economic Development (DMPED) has budgeted \$7 million in local funds for the ReStore DC neighborhood commercial revitalization program. A multiyear package of grants and technical assistance will be awarded on a competitive basis to approximately five neighborhood business districts per year. Other business districts can apply on a competitive basis for matching grants for short-term, specific projects such as a market study. Funding will also be provided to support neighborhood business resource centers.*

The next chapter is the centerpiece of the SNAP: the Action Plan. Specifically, it describes how District and non-District agencies are responding to the citizen priorities in FY2002, FY2003, and beyond.

## Understanding the Plan

The Cluster 9 Action Plan is where citizen-driven priorities are described in detail. The priorities specific to Cluster 9 include the following:

- Affordable and Diverse Housing
- Public Safety
- Public Schools and Community Development

This section describes both District commitments and key community-led actions. The data are organized by the priorities described above. Each priority is further described by objectives, which articulate specific problems or needs that must be addressed in order to accomplish the priority. For example, if a Cluster's priority is Public Safety, objectives may be to "develop strategies to reduce drug activity" and to "improve relations between police and area residents." Each objective then has a specific Action Plan that includes Proposed

Action, Responsible Agencies, Budget Commitment, and Time Frame for Implementation.

As you read through the Action Plan, you will notice that many of the recommended actions list commitments from multiple agencies. It is often the case in government that several agencies with specific expertise are required to work together to fully address any one issue. In those cases, the first agency listed is the lead agency, or agency that has primary responsibility for implementing or coordinating implementation. The additional agencies listed will play a supporting role to the lead agency. An agency commitment may range from providing background information or performing technical analysis on a specific project, to funding and managing a series of activities on a city-wide initiative.

The Action Plan also acknowledges the fact that government cannot address those priority issues alone.

In many instances, the agencies will need the help of the business and institutional community, nonprofits, civic and citizen organizations, and individual citizens to create sustainable community improvement. During the SNAP process, many of the priorities identified by your neighborhood included actions that require community or private-sector leadership and participation or both. The following Action Plan includes those community-led actions, and it begins the process of engaging residents and other organized groups to work together with government to address local issues.

The following pages provide the detailed District Agency commitments and timelines to begin addressing some of your top Cluster priorities.

*Because partner names are abbreviated in this Action Plan, please refer to Appendix B for a list with the complete name of each partner.*

## The Action Plan

# 4

## Agency Responses to Citizen Priorities

## PRIORITY 1:

**Affordable and Diverse Housing**

Affordable and Diverse Housing was identified as the number one priority in Cluster 9. Residents stressed the importance of retaining the number of low and moderate-income residents who live in the community. They also identified the need to increase the number of homeowners living in Southwest by providing a mix of housing options. Residents shared that they value the diversity of their neighborhood and want to maintain the healthy mix of residential and commercial uses. They recommended that the District's Housing Trust Fund should finance initiatives that the community has identified as priorities, such as renovating existing units in public housing and including daycare facilities in public housing.

## OBJECTIVE 1:

Use the existing housing fund to finance initiatives that are priorities for low and moderate-income families.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
1627	Resolve heir disputes over property ownership and absentee landowners, and increase oversight of vacant properties.	1/2 Street, Carrolsburg Place, O Street, 2nd Street between P and Q Streets, and Q Street between 1/2 and 1st Streets	OCC	8325	The Office of Corporation Counsel (OCC) will initiate and attempt to resolve any actions that are referred to it by an agency or a client. Causes of action do not arise within the legal arm of the government. On receipt of request for legal review and case information regarding the listed properties, OCC will begin legal action.	Ongoing
1628	Renovate public housing units that are currently vacant and boarded up.	James Creek	DCHA	8326	The DC Housing Administration (DCHA) is currently conducting a property assessment to be completed early next year. A manual on agency-wide modernization and new construction standards and specifications has been completed. For more information, contact Chris Stennet, Development and Modernization Administration.	FY2002
1629	Channel funds from private development into a 501(c)(3) fund (established by the community) that can be used specifically in Southwest.	Cluster 9	DHCD	8327	The Department of Housing and Community Development (DHCD) does not have statutory authority to create direct linkage between private development and a designated 501(c)(3) fund to serve only Southwest. Linkage policies such as this are crafted through legislation. The District's current policies require developers to either build affordable units or make a contribution to the Housing Production Trust Fund (HPTF) in exchange for certain development rights (density increases, alley closings, etc.). Any non-profit organization may apply to HPTF for the production of affordable housing once the HPTF infrastructure has been established. DHCD anticipates that funds will be available in FY 2003.	FY2003



## Agency Responses to Citizen Priorities

PRIORITY 1: **Affordable and Diverse Housing**

OBJECTIVE 1: Use the existing housing fund to finance initiatives that are priorities for low- and moderate-income families.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
1630	Include daycare facilities that are an amenity in public housing and are considered part of basic rent.	Greenleaf, James Creek, Syphax Gardens, and Cluster 9	DCHA	8329	DCHA has entered an interagency Memorandum of Understanding (MOU) with the Department of Human Services (DHS) to provide support services (including constructing and contracting with daycare providers) and to supply coordinated services to TANF recipients who are moving from welfare to self-sufficiency. For more information, contact Nikol Nabors-Glass, Director, Resident Services.	FY2002
156	Hold public meeting to discuss the development, or lack of development, of a public and private partnership initiative in James Creek.	James Creek	DCHA	8067	DCHA has submitted a request for a planning grant for James Creek from DHCD. DHCD will meet with residents in 2002. The purpose of the meeting will be to discuss plans for the property. A feasibility study needs to be completed first.	FY2003

## Agency Responses to Citizen Priorities

PRIORITY 1: **Affordable and Diverse Housing**

OBJECTIVE 2: Retain low- and moderate-income residents already living in Southwest.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
1631	Allow residents to purchase low-income housing units.	Greenleaf, James Creek, Syphax Gardens, and Cluster 9	DHCD	8330	DHCD provides funding for first-time homebuyers and will accept applications from public housing residents in Southwest. Residents in Southwest may apply for the Home Purchase Assistance Program through University Legal Services (ULS), 202645-7175. ULS provides intake for this program under contract to DHCD. Residents also should explore Section 8 home-buying opportunities with the DCHA.	Ongoing
1633	Ensure that regulations are enforced that offer residents the first right to refuse to purchase housing units they are living in when those units are put up for sale.	Cluster 9	DCRA	10020	The Department of Consumer and Regulatory Affairs (DCRA) should be lead on this issue. DCRA is enhancing its Housing Service Center to improve the ability to better respond to complaints generated from the Condominium and Conversion Sales laws. Development of this center will allow customers to contact representatives directly. For more information, please call the Housing Service Center at 202-442-4610.	Ongoing
157	Reach out to public housing residents and let them know about existing public housing programs such as the Home Purchase Assistance Program (HPAP) and the DC Finance Housing Authority (DCHFA).	Greenleaf, James Creek, and Syphax Gardens	DHCD	8068	DHCD will work with community-based organizations (CBOs) and the Office of Planning (OP) to carry out a housing fair for residents in these public housing areas in Q4 of FY2002. DHCD will coordinate with the local CBO and DCHFA to provide home purchase program information specifically referring to public housing residents through on-site presentations. For additional information, contact Lamont Lee at 202-442-7200.	FY2002
			OP	9717	The OP will help DHCD and DCHA with outreach efforts as needed.	FY2002

## Agency Responses to Citizen Priorities

PRIORITY 1: **Affordable and Diverse Housing**

OBJECTIVE 3: Increase the percentage of low-income homeowners in Southwest.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
1635	Regulate the development of housing so that what is built in the community is not solely determined by the free market.	Cluster 9	OP	8334	The OP will prepare an inclusionary zoning analysis and tax incentive study for affordable housing.	FY2002

## Agency Responses to Citizen Priorities

PRIORITY 1: **Affordable and Diverse Housing**

OBJECTIVE 4: Maintain and create a diverse community that includes residential and commercial development that provides an enhanced quality of life.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
1637	Allow small businesses that serve the needs of the local population to be incorporated into new residential development.	Cluster 9	OP	8337	The OP is currently considering a new overlay zone that permits neighborhood-serving commercial uses in certain residential buildings.	FY2002
			DHCD	8336	DHCD will initiate discussions with the OP on this matter.	FY2002
1638	Ensure that boats on the waterfront continue to be another affordable housing resource.	Washington waterfront	DHCD	8338	DHCD will support any efforts in this area that are eligible for a Community Development Block Grant (CDBG). The National Capital Revitalization Corporation (NCRC) will be responsible for redeveloping the waterfront.	Ongoing
1639	Enforce regulations that evict tenants who operate drug or prostitution rings in public housing.	Greenleaf, James Creek, and Syphax Gardens	DCHA	8340	DCHA's Public Safety division is currently a member of the "Nuisance Task Force," which coordinates with local and Federal agencies in ongoing monitoring and nuisance abatement activities. DCHA Division of Public Safety relies on MPD for observation activities. An MOU was signed in 1997 between DCHAPD and the Metropolitan Police Department (MPD). Through its partnership with MPD, DCHAPD has had full access to all information pertaining to criminal activity on and around DCHA developments and properties. Policing strategies that have been developed and put in place are Operation Ziplock, Weed and Seed, Operation Bark and Bite, Operation Shoe Drop, Surveillance Narcotics Intervention Patrols, and Housing Enforcement Action Team.	
			MPD	8341	MPD will work with Housing Police to enforce drug laws. This effort is ongoing. MPD has had great success in getting tenants evicted who have violated drug laws.	FY2002
1640	Evict squatters who have moved into buildings in the 1300 block of South Capitol Street.	1300 block of South Capitol Street	MPD	8342	District 1 checks properties, evicts squatters, and encourages residents and business owners to report any unwanted activities in vacant properties.	FY2002

## Agency Responses to Citizen Priorities

PRIORITY 1: **Affordable and Diverse Housing**

OBJECTIVE 4: Maintain and create a diverse community that includes residential and commercial development that provides an enhanced quality of life.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
1641	Continue to maintain the same number of low- and moderate-income residents in Southwest but redistribute them in mixed-income unit developments.	Cluster 9	DCHA	10022	The Arthur Capper and Carrolsburg HOPE VI redevelopment plan includes one-for-one replacement of low-income rental housing, as well as opportunities for low- and moderate-income homeownership.	Out Years
			DHCD	8343	DHCD can finance projects that create mixed-income communities. It will also support DCHA in its implementation of its HOPE VI grants. DHCD cannot "redistribute" existing households, however. The housing it finances is available to all (income-eligible) households who can move in and out freely.	Ongoing
158	Encourage small business entrepreneurship that can meet the needs of the community with Small Business Association (SBA) involvement, and build a critical retail base.	Cluster 9	DMPED	8069	The DC Main Streets program initiative, which is part of the ReStore DC neighborhood commercial revitalization program, selected five neighborhood commercial and retail districts for its first year of operation. A comparable number per year will be selected as the initiative progresses and expands. The Main Streets office will competitively award a full range of technical assistance to assist the selected DC neighborhood districts in competing to increase revenues and to grow. For neighborhood business district CBOs not designated as local Main Street programs, Technical Assistance matching grants are available through the ReStore DC program to assist qualified CBOs with commercial revitalization initiatives. All interested CBOs should contact John McGaw of the office of the DMPED at 202-727-6705 to determine the status of this new initiative.	FY2002

## Agency Responses to Citizen Priorities

PRIORITY 2:

**Public Safety**

Improving public safety was the second priority identified by Cluster 9 residents. They recommended developing and implementing strategies-such as increasing street lights and assigning more police to high crime areas-to reduce drug activity and other types of crime. Other recommendations included improving community relations between police and area residents, plus increasing the responsiveness and coordination of the MPD's District 1 Harbor Police.

OBJECTIVE 1:

Develop and implement strategies to reduce drug activity and other types of crime.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
151	Increase lighting in high crime areas.	700-800 block of 6th Street, alleys and public areas in Greenleaf Gardens, alleys and public areas in James Creek, G Street between 4th and 7th Streets, back side of Amidon Elementary School, 1500 block of 2nd Street, 200-300 block of P Street, I Street between South Capitol Street and Delaware Avenue, Maine Avenue between the Fish Market and the Tidal Basin, pedestrian walkway under the Southwest Freeway, 6th Street between Water Street and Maine Avenue, and Plaza in front of Randall Recreation Center	DDOT          MPD	9716          8061	Maine Avenue and the waterfront were recently upgraded. Other locations will be forwarded to DDOT's Streetlight Division for investigation to begin Q3 of FY2002. The department is in the process of identifying funding for a street and alley light enhancement project. Design work for required streetlight upgrading is scheduled to be completed in Q4 of FY2002, and installation of new lights is targeted to be completed in Q1 or Q2 of FY2004.          District 1 shall work with DPW to identify the need for additional lighting in the locations specified. In addition, targeting will be conducted by the Focus Mission Team to reduce and eliminate open-air drug markets. The point of contact is Lieutenant Maquire, Focus Mission Team, 202-727-4607.	FY2002          FY2003
1612	Enforce municipal regulations that could have an effect on reducing crime (e.g., curfews).	PSAs 107 and 110	MPD	8309	District 1 enforces the curfew violations. Reports are made each night to the dispatcher, and curfew cars are in place when staffing permits.	FY2002

## Agency Responses to Citizen Priorities

PRIORITY 2: **Public Safety**OBJECTIVE 1: **Develop and implement strategies to reduce drug activity and other types of crime.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
1614	Increase penalties for crimes that involve selling or buying drugs.		MPD	8311	On June 8, 2001, the "Distribution of Marijuana Amendment Act of 2000" went into effect. This Act upgrades penalty for the manufacture of, distribution of, and possession with the intent to distribute marijuana to a 5-year felony, except in some instances of first offense. On May 9, 2000, the Uniform Controlled Substances Amendment Act of 1999 went into effect, making the drug Ecstasy a Schedule 1 controlled substance.	FY2002
152	Establish an Orange Hat Patrol as part of a neighborhood watch program.	PSAs 107 and 110	MPD	8062	The Policing for Prevention group will provide technical assistance to working groups of residents and police officers in the PSAs where residents are interested in setting up a citizen patrol. Development of training and outreach will begin in Q3 of FY2002, and the actual training of groups will begin in Q4 of FY2002. Point of contact is Sergeant Edward Bernat.	FY2002
1615	Make sure that police follow through with the implementation of solutions.	PSAs 107 and 110	MPD	8312	PSAs 107 and 110 will continue problem-solving activity and strategy implementation. Assistant district commanders will continue to supervise those efforts.	FY2002
1616	Work with the community to identify areas with high crime, and use video cameras in those areas.	PSAs 107 and 110; plus area bounded by South Capitol, 4th, I, and P Streets	MPD	8313	District 1 has heightened its use of crime analysis and is conducting weekly meetings with PSA officials to address high crime areas and the use of more focused law enforcement. Using cameras is a highly controversial proposal. Public reaction to red light cameras, for example, indicates that not all citizens are in favor of those types of public safety methods. Many believe they are too intrusive and are a civil liberties violation. Furthermore, it would be very costly to put a video camera infrastructure in place and to maintain it. District 1 will host meetings with community stakeholders using the Partnerships for Problem Solving process to determine the next steps in action taken on this issue.	FY2002



## Agency Responses to Citizen Priorities

PRIORITY 2: **Public Safety**

OBJECTIVE 1: Develop and implement strategies to reduce drug activity and other types of crime.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
1619	Reduce the harassment of shoppers and merchants at Waterside Mall in the afternoon.	Waterside Mall	MPD	8316	District 1 can establish business beats for this area. Citizen enforcement patrols can be organized for an additional presence.	FY2002
153	Assign more police to high crime areas.	Area bounded by South Capitol, 4th, I, and P Streets	MPD	8063	Targeting will be done by Narcotics Strike Force and District Focused Mission Team Units to address and reduce open-air markets. Work will also be done with District detectives to focus on violent drug traffickers with long-term investigations, as well as with Department of Housing and Housing Police to remove drug traffickers from public housing. This area borders the SOD and Harbor Branch. Officers will be directed to patrol in the targeted area when not assigned to essential branch assignments. As officers respond to and from the branch, they can drive through this area for increased visibility. Additionally, a citizen Orange Hat Patrol can be formed and used in this residential area, with technical assistance provided by the Policing for Prevention group.	FY2002
145	Create a Capital Community in Cluster 9.	Area bounded by South Capitol, 4th, I, and P Streets	MPD	7864	MPD cannot create a Capital Community in Cluster 9. However, Partnerships for Problem Solving will be established in PSAs 107 and 110 in May 2002.	Ongoing

## Agency Responses to Citizen Priorities

PRIORITY 2: **Public Safety**

OBJECTIVE 2: Increase the efficacy of the police department in law enforcement and crime prevention and reduction.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
1620	Reduce the time it takes for officers to respond to a complaint.	PSAs 107 and 110	MPD	8317	In 2001, MPD established 311. When citizens call 311 for non-emergencies, officers can respond more quickly to 911 calls for true emergencies. In addition, the MPD has conducted a workload analysis to determine the proper deployment of police resources city-wide in order to achieve faster response time to calls for service and a better distribution of time available for problem solving. Personnel deployment decisions will be made in FY2002; however, some increases will not occur until additional sworn members are hired. To boost staffing levels, the Chief has also committed to doubling the number of Volunteer Reserve personnel, who are uniformed; equipped with the ASP and OC spray; and authorized to make arrests, write tickets, and direct traffic.	FY2002
1621	Increase the MPD budget to provide adequate funding for staffing PSAs and for equipment.	PSAs 107 and 110	DMPSJ	10016	As MPD indicated in its response, Deputy Mayor for Public Safety and Justice(DMPSJ) has conducted a workload analysis, and in early 2002 MPD will be finalizing its redeployment plan. The plan will include provisions for greater numbers of volunteers, as well as a greater number of the current work force being deployed to patrol duty. The FY2003 budget will support a sworn complement of 3,800 officers, increasing the total number of police relative to current numbers.	FY2002
			MPD	8319	The MPD has conducted a workload analysis to determine the proper deployment of police resources city-wide in order to achieve faster response time to calls for service and a better distribution of time available for problem solving. Personnel deployment decisions will be made in FY2002; however, some increases will not occur until additional sworn members are hired. To boost staffing levels, the Chief has also committed to doubling the number of Volunteer Reserve personnel, who are uniformed; equipped with the ASP and OC spray; and authorized to make arrests, write tickets, and direct traffic.	FY2002

## Agency Responses to Citizen Priorities

PRIORITY 2: **Public Safety**

OBJECTIVE 2: Increase the efficacy of the police department in law enforcement and crime prevention and reduction.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
154	Improve coordination between police forces active in Southwest: MPD's District 1, Metro Police, Harbor Police, Public Housing Police, and Private Security.	PSAs 107 and 110	MPD	8065	This action is targeted to improve communication between the police forces. The Neighborhood Services Initiative, which establishes a Ward Coordinator of Services to address PPAs, has been operational since spring 2000. Additionally, the SOD and Harbor Branch representative will be assigned to attend the monthly PSA meeting. Additionally, MPD will have unit commanders meet quarterly to share crime information and to discuss strategies to alleviate crime.	FY2002
			DCHA	8559	An MOU was signed in 1997 between DCHAPD and MPD. Through its partnership with MPD, DCHAPD has had full access to all information pertaining to criminal activity on and around DCHA developments and properties. Policing strategies that have been developed and put in place are Operation Ziplock, Weed and Seed, Operation Bark and Bite, Operation Shoe Drop, Surveillance Narcotics Intervention Patrols, and Housing Enforcement Action Team.	FY2002
1622	Increase the number of police on bicycles and on foot.	PSAs 107 and 110	MPD	8320	This is a budget and personnel issue. District 1 has no authority over either. However, managers in PSAs 107 and 110 will use foot, scooter, and bike patrols as much as possible. PSA team members will also conduct outreach activities to engage more community members in the Partnerships for Problem Solving process.	FY2002
1623	Consider merging MPD and Public Housing Police, thereby eliminating duplication of services and providing additional funds for more officers.	No community consensus on this issue	MPD	8321	This action is currently being performed.	FY2002

## Agency Responses to Citizen Priorities

PRIORITY 2: **Public Safety**OBJECTIVE 3: **Improve community relations between police and area residents.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
155	Encourage officers to get involved with local Boys and Girls Clubs.	PSAs 107 and 110	MPD	8066	District 1 shall provide more activities for children attending Boys and Girls Clubs. Activities shall be centered around the community participants' ideas and skills. The point of contact is the Assistant District Commander, who can be reached at 202-727-4590.	FY2002
1624	Educate residents on how to cooperate with police.	PSAs 107 and 110	MPD	8322	Team members from PSAs 107 and 110 will conduct outreach activities to engage more community members in the Partnerships for Problem Solving process. This forum can be used to encourage citizens to become involved with Boys and Girls Clubs activities. The community can also be supported to report crimes and public safety hazards.	FY2002
1626	Provide sensitivity training for police officers.	PSAs 107 and 110	MPD	8324	MPD will seek to improve the community policing and crime prevention skills of officers by incorporating Policing for Prevention principles and practices throughout MPD recruit training beginning in FY2003. This task will never be complete. District 1 is always working to improve relationships with the community.	

## Agency Responses to Citizen Priorities

PRIORITY 3:

**Public School and Community Development**

Public school and community development is the third major component to improving the quality of life in this Cluster. To achieve this goal, residents recommended expanding and improving academic programs, providing additional extracurricular activities, and updating the physical plants of public school buildings. They also suggested continuing to upgrade and modernize recreation centers and to provide diverse recreational activities for residents of all ages.

OBJECTIVE 1:

Expand and improve the academic program of area schools.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
1595	Partner with businesses so that students can learn about entrepreneurship.	Amidon Elementary, Bowen Elementary, and Jefferson Junior High Schools	DOES	8286	Through the District's School to Careers initiative, students from the public and charter schools are exposed to the world of work through instruction that integrates academics with work-based learning experiences. The system-wide effort to connect academics and work also exposes students to the work place through internships and other activities including Job Shadow Day, during which students are paired with professionals from a broad range of occupational areas. The contact for the School to Careers Initiative and Job Shadow Day is Noel Meekins, 202-671-1900.	Ongoing
135	Renovate playing fields and grounds at the King Greenleaf Recreation Center (Delaware Avenue and M Street SW) by resodding and repairing or replacing the fence.	King Greenleaf Recreation Center	DPR	7854	DPR is in the process of designing and constructing a new recreation facility at King Greenleaf Recreation Center. It will replace the old facility with a modern structure and will include site improvements (fields, fences, etc.). If you have any questions about this site, please call 202-673-7665 and ask for DPR's Capital Projects Division.	FY2003
136	Post "Park Closes at Dark" signs at all Cluster 9 parks (especially King Greenleaf Recreation Center).	Cluster 9	DPR	7855	DPR will post "Park Closes at Dark" signs immediately in the Cluster 9 area and city-wide.	FY2002

## Agency Responses to Citizen Priorities

PRIORITY 3: **Public School and Community Development**OBJECTIVE 2: **Provide additional extracurricular and cultural activities for residents.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
1596	Provide after-school and out-of-school structured activities in public school buildings, including drama, art, field trips, music, and performances.	Amidon Elementary, Bowen Elementary, and Jefferson Junior High Schools	DCPS	8287	With funding from DHS, DCPS provides out-of-school-time programs at all schools located in this Cluster.	FY2002
			DPR	8288	DPR and DCPS hold weekly meetings to discuss use of buildings and fields. DPR's new Associate Director for Programs will be working closely with schools to develop after- and out-of-school activities as well.	FY2002
147	Increase recreation opportunities for neighborhood youth by providing a neighborhood recreation center, ensuring that the Greenleaf Recreation Center development is put back on track, and by sponsoring open-air concerts in the community.	Greenleaf Recreation Center and other parks and recreation centers in Cluster 9	DPR	8056	DPR is in the process of designing and constructing a new recreation facility at King Greenleaf. It will replace the old facility with a modern structure and will include site improvements (fields, fences, etc.) and program improvements (extra-curricular activities). More open-air concerts is a good suggestion and will be carefully considered by our new Chief of Programs. If you have other comments or suggestions, please call 202-673-7665 and request the Capital Projects Division (for construction issues) or our Chief of Programs (for program matters).	FY2003
1597	Establish a partnership between the city, Arena Stage, and Millennium Arts Center to strengthen community cultural life.	Arena Stage, and Millennium Arts Center	DPR	8290	It DPR intends to expand its partnerships and cooperation with the arts community. DPR's new Development Officer, the Associate Director for Programs, and others in the department have been tasked with this effort. DPR is still in the process of interviewing for the Development Officer position. The new Director of Programs has been hired, and she will be strengthening the department's Cultural Arts component. She can be reached at 202-673-7665.	FY2002
1601	Open a facility where residents can donate old bikes and where neighborhood youth can learn how to repair them.	Possible sites include police and fire stations in Cluster 9	MPD	8295	District 1 can encourage business owners and churches to use their buildings to house bikes and to provide space for repairs.	FY2002
			FEMS	8294	Fire and Emergency Medical Services (FEMS) can comply as a support partner. FEMS currently serves with MPD in the Bicycle Registration Program.	FY2002

## Agency Responses to Citizen Priorities

PRIORITY 3: **Public School and Community Development**

OBJECTIVE 2: Provide additional extracurricular and cultural activities for residents.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
148	Continue to work with the community to determine where funds are spent that were recently allocated by DPR for the swimming pool at I and South Capitol Streets.	DPR site in Cluster 9, including the playing field at 1300 Delaware Avenue and the playground at M and Canal Streets	DPR	8057	The community requested that the funds originally appropriated for the Randall Recreation Center, at the site described in Cluster 9, be redirected to construct a new recreation center at King Greenleaf, five blocks from Randall. Construction is scheduled for FY2003. If you would like more information on this issue, please call 202-673-7665 and talk to our Capital Projects Office or the Chief of Staff.	FY2003

OBJECTIVE 3: Update the amenities and physical plant of public schools in Southwest.

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
1577	Install air conditioning and new windows in Jefferson Junior High School.	Jefferson Junior High School	DCPS	8985	The installation of new windows is scheduled to start in FY2003. The installation of air conditioning has not been planned yet. For more information, contact Sarah Woodhead or Alberto Treves at 202-576-7718.	

## Agency Responses to Citizen Priorities

PRIORITY 3: **Public School and Community Development**OBJECTIVE 4: **Provide safe pedestrian access to public schools for students.**

Act-ID#	Action	Location	Partner	Res-ID#	Response	Starting
1609	Hire crossing guards, reintroduce patrols, or coordinate parent volunteers to help children cross streets.	Amidon at 4th and I Streets	MPD	8304	District 1 has established a "Walk to School Day." On scheduled dates, parents, teachers, and neighbors meet in a central location and walk to school with the students. The proper way to cross roadways is demonstrated, as well as avoiding dangerous construction, potholes, and alleys.	FY2002
1610	Install signage or speed cameras to increase pedestrian safety.	Speed sign or camera or both at M and South Capitol Streets, plus speed camera on 4th Street between M and P Streets	DDOT	10012	DDOT will work with MPD to identify locations for installation of traffic cameras. TSA is investigating pedestrian safety at elementary schools throughout the District and installing rumble strips and traffic-calming measures where necessary.	Ongoing
1611	Reconfigure or reassess the intersection of Delaware Avenue and M Street.	Delaware Avenue and M Street	DDOT	10013	Traffic Services Administration (TSA) is completing this task by investigating pedestrian safety at elementary schools throughout the District and by installing rumble strips and traffic-calming measures where necessary.	Ongoing
			MPD	8308	Operations Command will work with DDOT to assess current conditions at Delaware and M Streets in order to seek engineering changes.	FY2002
			DCPS	8307	It is not clear what the role of DCPS would be with regard to this effort. If DDOT wishes to involve the local school, staff members should reach out directly to the school principal.	



### Actions With No Commitments

Even though District agencies considered all actions that residents of this Cluster identified, a number of actions were suggested by citizens through the SNAP process that did not receive a commitment. Reasons for a lack of commitment include the following: fiscal limitations (not enough money currently available in the agency's budget), the particular agency with the authority to implement an action disagreed with the strategy, or the action needed more internal analysis before a commitment could be made. Such actions included the following:

PRIORITY:

### Affordable and Diverse Housing

Action	Location	Agency	Agency Response
Establish a local group to write grants for home renovation and acquisition.	Cluster 9	DHCD	The city does not establish nonprofit or for-profit organization. Citizens should bring this concept to their local CDC or CBO to develop a proposal for funding.
Ensure that regulations are enforced that offer residents the first right to refuse to purchase housing units they are living in when those units are put up for sale.	Cluster 9	DHCD	DHCD does not have an enforcement function over District regulations. DHCD provides technical assistance for tenant associations that wish to purchase their buildings through First Right to Purchase. Contact Robert Simon at 202-442-7200.
Encourage partnerships with the U.S. Department of Housing and neighborhood organizations (e.g., Community Development Block Grant [CDBG]).	Cluster 9	DHCD	CDCs and CBOs currently maintain their own relationships with Housing and Urban Development (HUD). Other nonprofits are encouraged to contact HUD directly to learn about funding opportunities.

## Actions With No Commitments

PRIORITY:

**Public Safety**

Action	Location	Agency	Agency Response
Adopt legislation that makes it more difficult for residents to acquire guns.		DMPSJ	It is already illegal to own a firearm in the District of Columbia. It is difficult to prevent individuals from acquiring guns in the city because of our proximity to locations where guns are legally sold. MPD is committed to reducing gun violence through its policing activities and its gun buy-back programs. The city is making great progress in reducing violence: Homicides continued to decline in 2001, reaching their lowest level in 14 years.
Give prison inmates the option to stay in a remote location after serving jail time; give them an option other than returning to DC.		DMPSJ	Unlike many jurisdictions in the country, convicted felons in the District are housed in Federal prisons across the country. Almost all convicted felons are eventually released from prison. Rather than keeping them away from the communities they came from, the administration believes it is important to reduce recidivism (additional criminal activity) by providing support networks for ex-offenders when they return, including not only supervision but also mentoring, substance abuse treatment, and so forth.
Consider expanding the authority of Housing Authority Police.		MPD	Targeting will be conducted by the Narcotics Strike Force and District Focused Mission Team units to address and reduce open-air markets. Work will be done with District detectives to focus on violent drug traffickers with long-term investigations. MPD will work with Department of Housing and Housing Police to remove drug traffickers from public housing. Housing Authority Police are trained by MPD and have the same authority as MPD.
Consider merging MPD and Public Safety Police, thereby eliminating duplication of services and providing additional funds for more officers.	No community consensus on this issue.	DCHA	The DCHA is a semi-autonomous agency; there are currently no plans to merge Public Safety and MPD.

## Actions With No Commitments

PRIORITY:

**Public School and Community Development**

Action	Location	Agency	Agency Response
Create partnerships between Federal, private, and community organizations; maximize resources for public education.	Bowen Elementary, Amidon Elementary, and Jefferson Junior High Schools	DCPS	The items need to be developed in cooperation with the local school principal, the restructuring teams, and the appropriate community and nonprofit groups in Ward 6.
Locate a high school in Southwest.	Cluster 9	DCPS	The new Facilities Master Plan does not call for a new high school to be located in Southwest. For more information about why this request will not be fulfilled, contact Sarah Woodhead or Alberto Treves at 202-576-7718.
Provide more early childhood development programs before school.	Amidon and Bowen Elementary Schools	DCPS	Pre-care services are currently provided at Amidon; Bowen may request these services as well.
Hold fund-raising events sponsored by parents and teachers.	Amidon Elementary, Bowen Elementary, and Jefferson Junior High Schools	DCPS	This joint community responsibility must be advocated for at the local level. It cannot and should not be mandated by the central administration. The task needs to be given back to the community, which must become engaged with the local school.
Develop a modernization plan and fast-track funding schedule for Amidon Elementary School.	Amidon Elementary School	DCPS	Amidon is not currently on the facilities Master Plan schedule, which means that fast-track funding is not possible and that no action is contemplated in the near future. DCPS's facilities office is willing to work with the local planner, the local ANC, and others to explore ways to proceed. Contact people are Sarah Woodhead and Alberto Treves (202-576-7718).
Hire crossing guards, reintroduce patrols, or coordinate parent volunteers to help children cross streets.	Amidon at 4th and I Streets	DCPS	DDOT should contact the principal at the local school directly to identify problem areas and to identify local strategies. Challenges in this regard may be addressed collaboratively by agency representatives to the Neighborhood Services Leadership Team.

## Overview

While this Strategic Neighborhood Action Plan outlines and begins to address the key priorities identified by the neighborhoods in your Neighborhood Cluster, several other neighborhood initiatives are playing a major role in improving the quality of life in our neighborhoods. Those initiatives include the following:

### Neighborhood Service Initiative (NSI)

Neighborhood Service strives to find permanent solutions, not just quick fixes, for persistent problems in every Ward. To this end, the NSI, in partnership with residents and 13 District agencies, has identified Persistent Problem Areas (PPAs) in the community. In most cases, when the Metropolitan Police Department had an active Police Service Area Plan (PSA Plan) or a Capital Community Plan, a PPA work plan was developed. Those areas have recurring problems that need the cooperation and coordination of many government agencies to ensure that they become clean, safe, and healthy neighborhoods. Through a Core Team approach, 13

government agency representatives come together weekly in each Ward to develop and implement work plans in an effort to mobilize, reclaim, revitalize, and sustain abatement of the problems in PPAs.

### Transforming Schools Initiative (T-9)

In FY2001, DCPS selected nine schools to reconstitute and transform, including facilities, curriculum, and staffing. In FY2002, another set will be selected, as will another in FY2003. Several existing schools will serve as pilots for the new “neighborhood places” model of coordinated, neighborhood-based social services being implemented by the District agencies. *Contact Helen Flag at 202-442-5023 to learn more about this initiative.*

### Home Again: Renovating Our City's Abandoned Properties

This initiative will promote the development of the District's vacant and abandoned properties by gaining site control of the properties and by selling them to developers, who will renovate them into new homes. The initiative will begin by gaining site

control in five neighborhoods: Columbia Heights, Ivy City/Trinidad, Near Northeast, Rosedale, and Shaw. Then it will expand throughout the city. The initiative's goal is to provide at least 30% of the homes to low-income families. *Please contact Neal Drobenare at 202-727-3899 to learn more about this initiative.*

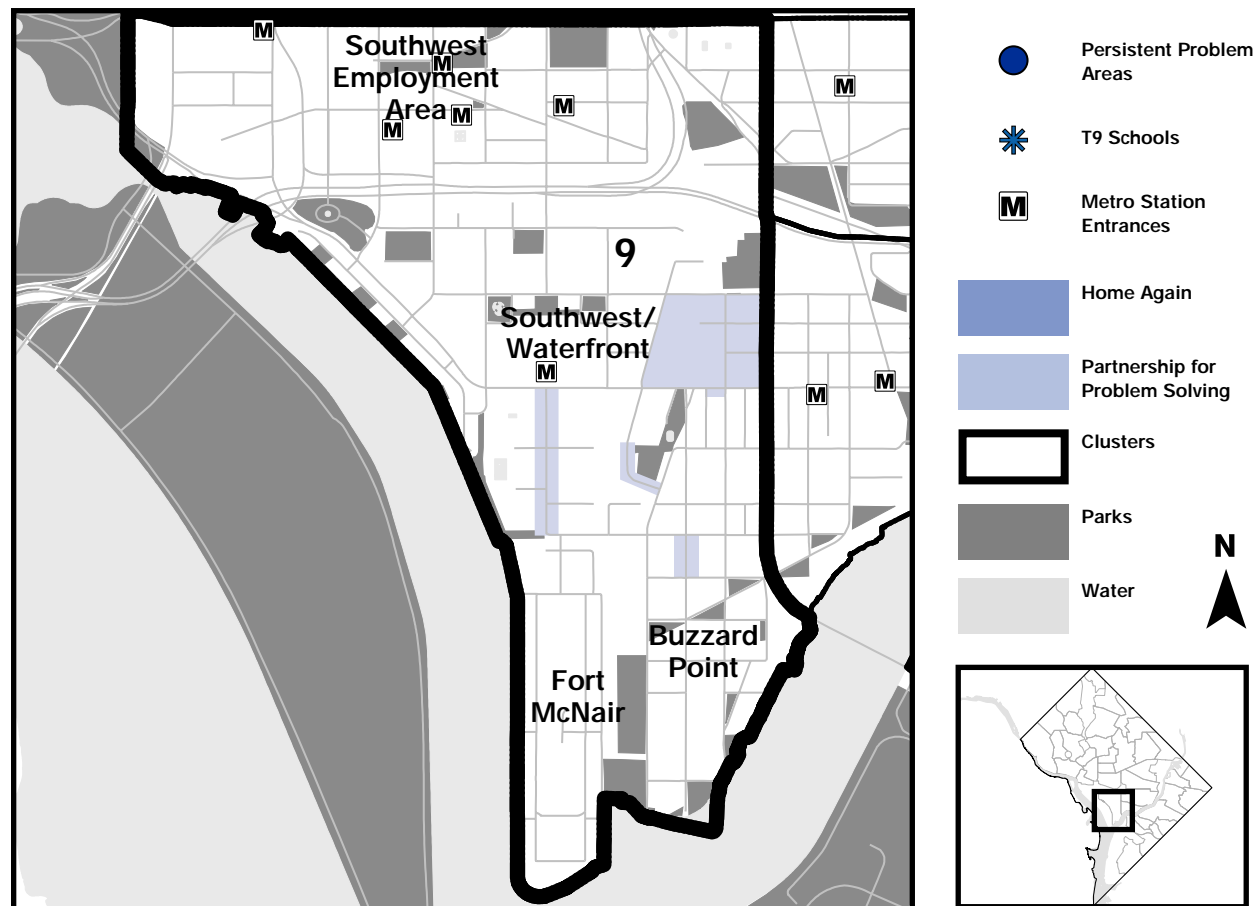
### Partnership for Problem Solving

Police Lieutenants are working in partnership with the community and other stakeholders to address local public safety problems. They are developing plans specific to Police Service Areas (the geographic units that the police have implemented in the city) to facilitate the collaborative problem-solving process and to address public-safety issues. Strategies that have been developed focus on addressing offenders, victims, and locations and consist of three types of approaches: focused law enforcement, neighborhood partnership, and systemic prevention. *Please contact Ann Russell at 202-727-1585 to learn more about this initiative.*

## Other Neighborhood Initiatives

# 5

Neighborhood Initiatives in Cluster 9



## Transit-Oriented Development (TOD)

TOD is a land use strategy to accommodate new growth, strengthen neighborhoods, and expand choices and opportunities. TOD capitalizes on bus and rail assets to stimulate and support vibrant, compact, diverse, and accessible neighborhood centers within walking distance of transit. TOD is a strategy that allows for a rich mix of uses—residential, retail, and work places—at densities that are appropriate for the neighborhood. *Please contact Karina Ricks at 202-442-7607 to learn more about this initiative.*

In many instances, the issues addressed in the SNAPs directly link with other neighborhood initiatives, thus creating synergy in areas that will receive substantial public and private resources.

The Neighborhood Initiatives map on this page depicts the above-mentioned initiatives that are located in your Cluster.

Your SNAP is a living document, not just a plan collecting dust on a shelf. In fact, a number of activities are currently under way to ensure that the priorities highlighted in this document are addressed. The following are examples:

#### Progress Updates to Your SNAP

The Office of Neighborhood *Action* is monitoring the status of projects with District agencies. A status update meeting will be held in each Ward twice a year to share with residents the progress of the commitments.

#### Implementation of Citizen-Driven Actions

The success of this plan depends on a strong partnership among District agencies, other agencies, businesses, community development corporations, the faith community, and you. To find community partners to help implement citizen actions, the Office of Neighborhood *Action* will be making contacts in your Cluster. You are strongly encouraged to take the initiative, to pull people or groups together, and to champion one of these actions. Please contact the Office of Neighborhood *Action* (at 202-727-2822) to learn where you might be able to help.

#### Role of your Neighborhood Planner

Your Neighborhood Planner will be responsible for implementing several actions in this Ward. During the coming year, Karina Ricks will assist in outreach efforts to provide residents of Greenleaf, James Creek, and Syphax Gardens with information on housing programs and to engage the community as the Office of Planning develops plans for the Anacostia waterfront. She will also continue to support the Neighborhood Service Initiative to help improve services throughout the Ward.

What Happens  
Now

6



The Strategic Neighborhood Action Plans were built heavily on past and present plans and documents that have been developed by your neighborhood and the city. For your reference, we have listed a number of relevant plans and documents for your area. Many of these plans are accessible on the Neighborhood Action website at <[www.neighborhoodaction.dc.gov](http://www.neighborhoodaction.dc.gov)> or at your local library.

## Reference Materials

Plan:	Date Completed:	Plan Development Led by:
Ward 2 Plan	1998	DC Government, DC Office of Planning
City-wide Comprehensive Plan	1998	DC Government, DC Office of Planning
Cluster 9 Databook	Winter 2001	DC Government, DC Office of Planning
Cluster 9 Visioning Workshop Summary Report	Summer 2001	DC Government, DC Office of Planning
Cluster 9 FY2003 Citizen Budget Guides and Worksheets	Spring 2002	DC Government



## Action Plan Partner Abbreviations

ABRA	Alcoholic Beverage Regulation Administration	DMCYF	Deputy Mayor for Children, Youth, Families, and Elders	NSO	Neighborhood Stabilization Officer
CAH	Commission on Arts and Humanities	DMH	Department of Mental Health	NTHP	National Trust for Historic Preservation
CBO	Community-Based Organization	DMPED	Deputy Mayor for Planning and Economic Development	OCA	Office of the City Administrator
CDC	Community Development Corporation	DMPSJ	Deputy Mayor for Public Safety and Justice	OCC	Office of Corporation Counsel
CFSA	Child and Family Services Administration	DMV	Department of Motor Vehicles	OSCC	Office of the Clean City Coordinator
DBFI	Department of Banking and Financial Institutions	DMO	Deputy Mayor of Operations	OCFO	Office of the Chief Financial Officer
DCFD	DC Fire Department	DOC	Department of Corrections	OCP	Office of Contracting and Procurement
DCHA	DC Housing Administration	DOES	Department of Employment Services	OCTO	Office of the Chief Technology Officer
DCHFA	DC Housing Finance Authority	DOH	Department of Health	OLBD	Office of Local Business Development
DCMC	DC Marketing Center	DPR	Department of Parks and Recreation	OP	Office of Planning
DCOA	DC Office of Aging	DPW	Department of Public Works	OPM	Office of Property Management
DCOP	DC Office of Personnel	EMA	Emergency Management Agency	OTR	Office of Tax and Revenue
DCPL	DC Public Libraries	EOM	Executive Office of the Mayor	OZ	Office of Zoning
DCPS	DC Public Schools	FEMS	Fire and Emergency Medical Services	PSA	Police Service Area
DCRA	Department of Consumer and Regulatory Affairs	FHA	Federal Housing Administration	TCC	Taxi Cab Commission
DDOT	District Department of Transportation	IGO	Inspector General's Office	UDC	University of the District of Columbia
DHCD	Department of Housing and Community Development	MPD	Metropolitan Police Department	WASA	DC Water and Sewer Authority
DHS	Department of Human Services	NCRC	National Capital Revitalization Corporation	WCCA	Washington Convention Center Authority
DISR	Department of Insurance and Securities Regulation	NPS	National Park Service	WMATA	Washington Metropolitan Area Transit Authority
		NSC	Neighborhood Service Coordinator	ZAC	Zoning Advisory Committee
		NSI	Neighborhood Service Initiative	ZC	Zoning Commission

# Your District Representatives

**Anthony A. Williams**  
Mayor

**Kelvin Robinson**  
Chief of Staff

**John Koskinen**  
City Administrator

## Council of the District of Columbia

**Linda W. Cropp**  
Council Chair

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**Jim Graham**, Ward 1

**Jack Evans**, Chair Pro Tempore / Ward 2

**Ivette Basterechea**, Chair, Advisory  
Neighborhood Commission (ANC) 6A (2001)

**Kathleen Patterson**, Ward 3

**Adrian Fenty**, Ward 4

**Keith Jarrell**, Chair, ANC 6A (2002)

**Vincent Orange**, Ward 5

**Sharon Ambrose**, Ward 6

**Kenan Jarboe**, Chair, ANC 6B

**Kevin Chavous**, Ward 7

**Sandra Allen**, Ward 8

**Andrew Litsky**, Chair, ANC 6D

**Harold Brazil**, At-Large

**David Catania**, At-Large

**Phil Mendelson**, At-Large

**Carol Schwartz**, At-Large

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**Eric Price**  
Deputy Mayor for Planning and  
Economic Development

**Herb Tillery**  
Deputy Mayor, Operations

**Ellen McCarthy**  
Deputy Director, Development  
Review and Zoning

**Carolyn Graham**  
Deputy Mayor for Children, Youth,  
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**Andrew Altman**  
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**Mark Platts**  
Associate Director, Neighborhood Planning

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Deputy Mayor for Public Safety and Justice

**Toni L. Griffin**  
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